

2021/22

TOP LAYER
SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN
2021/22



Municipal Finance Management Act:

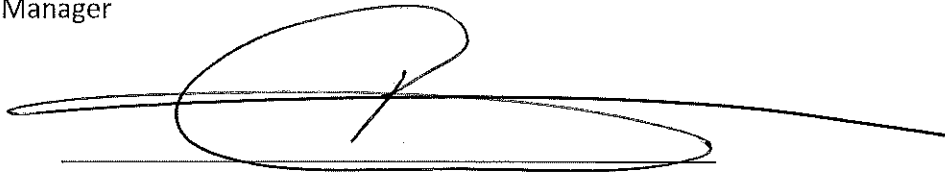
Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Rufus Beukes

Municipal Manager

Signature



Date 28 June 2021

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Susarah Christina Nero

Mayor

Signature



Date 28 June 2021

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL1	Municipal Manager	To ensure compliance as prescribed by relevant legislation.	Compile and submit the Risk Based Audit Plan (RBAP) for 2022/23 to the Audit committee by 30 June 2022	Risk Based Audit Plan (RBAP) for 2022/23 submitted to the Audit committee by 30 June 2022	Whole Municipal Area: All	Municipal Manager	Number	1	0	0	0	1
TL2	Municipal Manager	To ensure compliance as prescribed by relevant legislation.	Review the Internal Audit Charter and submit to the Audit Committee by 30 June 2022	Internal Audit Charter reviewed and submitted to the Audit Committee by 30 June 2022	Whole Municipal Area: All	Municipal Manager	Number	1	0	0	0	1
TL3	Municipal Manager	To ensure compliance as prescribed by relevant legislation.	Review the Internal Audit Charter and submit to the Council by June 2022	Internal Audit Charter reviewed and submitted to Council by 30 June 2022	Whole Municipal Area: All	Municipal Manager	Number	1	0	0	0	1
TL4	Technical Services	Promotion of Local Economic Development with specific focus on shared growth.	Create temporary jobs - FTE's in terms of EPWP by 30 June 2022	Number of FTE's created	Whole Municipal Area: All	Head: Technical Services	Number	36	0	0	0	36
TL5	Municipal Manager	To ensure compliance as prescribed by relevant legislation.	Submit the draft Annual Report to Council by 31 January 2022	Draft Annual Report submitted to Council by 31 January 2022	Whole Municipal Area: All	Municipal Manager	Number	1	0	0	1	0
TL6	Municipal Manager	To ensure compliance as prescribed by relevant legislation.	Conduct of Risk Assessments annually by 30 June	Risk Assessments annually conducted by 30 June	Whole Municipal Area: All	Municipal Manager	Number	1	0	0	0	1
TL7	Technical Services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	90% of approved budget spent by 30 June 2022 for the Hondeklopbaai Borehole Development (Actual expenditure divided by the total approved budget) x 100}	% of approved budget spent	Whole Municipal Area: 1	Head: Technical Services	Percentage	90	0	0	0	90

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL8	Technical Services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	90% of approved budget spent by 30 June 2022 for the Rooifontein Ground Water ,desalination,bulk waterand borehole development{(Actual expenditure divided by the total approved budget) x 100}	% of approved budget spent	Whole Municipal Area: 4	Head: Technical Services	Percentage	90	0	0	0	90
TL9	Corporate Services and Economic Development	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Compile and submit the final IDP to Council by 25 May 2022	IDP submitted final IDP to Council by 25 May 2022	Whole Municipal Area: All	Head: Corporate services and Economic Development	Number	1	0	0	0	1
TL10	Economic Development	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Hold public participation sessions for the reviewed IDP and Budget	Number of public participation sessions held	Whole Municipal Area: All	Head: Corporate services and Economic Development	Number	32	0	16	0	16

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL11	Economic Development	Promotion of Local Economic Development with specific focus on shared growth. To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Facilitate the review of the LED Strategy and submit to Council by 30 June 2022	LED Strategy reviewed and submitted to Council by 30 June 2022	Whole Municipal Area: All	Head: Corporate services and Economic Development	Number	1	0	0	0	1
TL12	Corporate Services		The number of people from employment equity target groups employed (appointed) in the three highest levels of management in compliance with the equity plan	Number of people employed (appointed)	Whole Municipal Area: All	Head: Corporate Services	Number	1	1	0	0	0
TL13	Corporate Services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2022 [(Actual amount spent on training/total personnel budget)x100]	% of the municipality's personnel budget spent on training (Actual amount spent on training/total personnel budget)x100	Whole Municipal Area: All	Head: Corporate Services	Percentage	0.3	0	0	0	0.3

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL14	Corporate Services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Limit the vacancy rate to less than 10% of budgeted posts by 30 June 2022 (Number of posts filled/Total number of budgeted posts)x100	% vacancy rate of budgeted posts (Number of posts filled/Total number of budgeted posts)x100	Whole Municipal Area: All	Head: Corporate Services	Percentage	10	0	0	0	10
TL15	Corporate Services	To develop socially integrated, safe and healthy communities	Spent 100% of the library grant by 30 June 2022 (((Actual expenditure divided by the budgeted allocation)x100)	% of the library grant spent (((Actual expenditure divided by the approved budget)x100)	Whole Municipal Area: All	Head: Corporate Services	Percentage	100	0	0	0	100
TL16	Corporate Services	To create an enabling environment for economic growth in Kamiesberg that attracts investors, encourages innovation and facilitate pro-poor intervention	Review and submit the spatial development framework (SDF) to Council by 30 June 2022	Reviewed Spatial Development Framework submitted to Council by 30 June 2022	Whole Municipal Area: All	Head: Corporate Services	Number	1	0	0	0	1

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL17	Corporate Services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Review organogram and submit to Council by 31 May 2022	Reviewed organogram submitted to Council by 31 May 2022	Whole Municipal Area: All	Head: Corporate Services	Number	1	0	0	0	1
TL18	Technical Services	To develop socially integrated, safe and healthy communities	95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS21 indicators/Number of water samples tested)x100}	% of water samples compliant	Whole Municipal Area: All	Head: Technical Services	Percentage	95	95	95	95	95
TL19	Technical Services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	90% of the Trade Services maintenance budget spent by 30 June 2022 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2022	Whole Municipal Area: All	Head: Technical Services	Percentage	90	0	0	0	90

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL20	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Limit unaccounted electricity to less than 12% by 30 June 2022{(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100}	% of unaccounted electricity by 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	12	0	0	0	12
TL21	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Limit unaccounted water to less than 12% by 30 June 2022 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified) x100}	% of water unaccounted by 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	12	0	0	0	12
TL22	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2022	Number of residential properties which are billed for water	Whole Municipal Area: All	Chief Financial Officer	Number	2790	2790	2790	2790	2790

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL23	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Number of formal residential properties connected to the municipal sanitation/sewage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2022	Number of residential properties which are billed for sewerage	Whole Municipal Area: All	Chief Financial Officer	Number	760	760	760	760	760
TL24	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	Whole Municipal Area: All	Chief Financial Officer	Number	1373	1373	1373	1373	1373
TL25	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2022	Number of residential properties which are billed for refuse removal	Whole Municipal Area: All	Chief Financial Officer	Number	2698	2698	2698	2698	2698
TL26	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Provide free basic water to indigent households as at 30 June 2022	Number of indigent households receiving free basic water	Whole Municipal Area: All	Chief Financial Officer	Number	1373	1373	1373	1373	1373

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL27	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Provide free basic sanitation to indigent households as at 30 June 2022	Number of indigent households receiving free basic sanitation services	Whole Municipal Area: All	Chief Financial Officer	Number	1373	1373	1373	1373	1373
TL28	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Provide free basic electricity to indigent households as at 30 June 2022	Number of indigent households receiving free basic electricity	Whole Municipal Area: All	Chief Financial Officer	Number	1373	1373	1373	1373	1373
TL29	Financial services	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water, waste management and electricity).	Provide free basic refuse removal to indigent households as at 30 June 2022	Number of indigent households receiving free basic refuse removal services	Whole Municipal Area: All	Chief Financial Officer	Number	1373	1373	1373	1373	1373
TL30	Financial services	Reduction of infrastructure backlogs i.e. human settlement, water, roads, electricity etc.	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2022 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects by 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	90	0	0	0	90

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL31	Financial services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2022 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Re	% of debt coverage as at 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	45	0	0	0	45
TL32	Financial services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors to Revenue as at 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	10	0	0	0	10

Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL33	Financial services	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 (Cash and Cash Equivalents Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluded	Number of months it takes to cover fixed operating expenditure with available cash as at 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	0	1
TL34	Financial services	To ensure compliance as prescribed by relevant legislation.	Submit the annual financial statements for 2020/21 to AGSA by 31 August 2021	Annual financial statements for 2020/21 submitted by 31 August 2021	Whole Municipal Area: All	Chief Financial Officer	Number	1	1	0	0	0
TL35	Financial services	To ensure compliance as prescribed by relevant legislation.	Compile a plan to address audit findings of the 2020/21 audit report and submit to MM by 31 January 2022	Plan compiled and submitted to the MM by 31 January 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	1	0
TL36	Financial services	To ensure compliance as prescribed by relevant legislation.	Submit the draft main budget for 2022/23 to Council for consideration by 31 March 2022	Draft main budget for 2022/23 submitted to Council by 31 March 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	1	0
TL37	Financial services	Reduction of infrastructure backlogs i.e. human settlement, water, roads, electricity etc.	Submit the final main budget for 2022/23 to Council for consideration by 31 May 2022	Final main budget for 2022/23 submitted to Council by 31 May 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	0	1
TL38	Financial services	Reduction of infrastructure backlogs i.e. human settlement, water, roads, electricity etc.	Submit the adjustment budget for 2021/22 to Council for consideration by 28 February 2022	Adjustment budget for 2021/22 submitted to Council by 28 February 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	1	0



Mayor:.....

Date: 28 June 2021


Int Ref	Department	IDP Objective	KPI	Unit of Measurement	Ward [R]	KPI Owner [R]	Target type	Annual Target	Q1	Q2	Q3	Q4
TL39	Financial services	Reduction of infrastructure backlogs i.e. human settlement, water, roads, electricity etc.	Prepare the mid year budget and performance report in terms of sec72 of the MFMA and submit to the Mayor by the 25 January 2022	Report submitted to the Mayor by 25 January 2022	Whole Municipal Area: All	Chief Financial Officer	Number	1	0	0	1	0
TL40	Financial services	Reduction of infrastructure backlogs i.e. human settlement, water, roads, electricity etc.	Achieve a debtor payment percentage of 60% by 30 June 2022 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100)	% debtor payment achieved by 30 June 2022	Whole Municipal Area: All	Chief Financial Officer	Percentage	60	0	0	0	60

Department	Project Description	Funding Source	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Total	2021/2022		2022/2023	
																GRR	Other	GRR	Other
Technical Department	Hondeklipbaai Borehole Development	WSIG	300,000	800,000	600,000	800,000	1,000,000	500,000	250,000	450,000	300,000	0	0	0	5,000,000		5,000,000		6,808,066
Technical Department	Rooifontein Groundwater desalination, bulkwater and borehole development	MIG	481,833	481,833	481,833	481,833	481,833	481,833	481,833	481,833	481,833	481,833	481,833	481,833	5,782,000		5,782,000		

Mayor:

Date: 28 June 2021

Vote	Jul 21			Aug 21			Sep 21			Oct 21		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - EXECUTIVE COUNCIL	-	611	-	-	611	-	-	638	-	-	638	-
Vote 2 - FINANCE AND ADMINISTRATION	4,459	2,159	-	4,459	2,159	-	4,740	2,234	-	4,740	2,234	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES	0	-	-	0	-	-	0	-	-	0	-	-
Vote 4 - SPORT AND RECREATION	1	-	-	1	-	-	1	-	-	1	-	-
Vote 5 - WASTE MANAGEMENT	192	489	-	192	489	-	192	489	-	192	489	-
Vote 6 - WATER	861	440	-	861	440	-	861	440	103	861	440	-
Vote 7 - ELECTRICITY	878	1,618	-	878	1,618	-	878	1,618	-	878	1,618	-
Vote 8 - ECONOMIC AND SOCIAL DEVELOPMENT	-	188	-	-	188	-	-	188	-	-	188	-
Vote 9 - TECHNICAL AND ROADS	1	631	642	1	631	642	1	631	642	1	631	642
Vote 10 - WASTE WATER MANAGEMENT	178	17	417	178	17	417	178	17	417	178	17	417
Total	6,570	6,153	1,059	6,570	6,153	1,059	6,851	6,255	1,162	6,851	6,255	1,059
Vote	Nov 21			Dec 21			Jan 22			Feb 22		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - EXECUTIVE COUNCIL	-	605	-	-	605	-	-	605	-	-	605	-
Vote 2 - FINANCE AND ADMINISTRATION	4,740	2,015	-	4,740	2,015	-	4,740	2,015	-	4,942	2,165	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES	0	-	-	0	-	-	0	-	-	123	-	-
Vote 4 - SPORT AND RECREATION	1	-	-	1	-	-	1	-	-	1	-	-
Vote 5 - WASTE MANAGEMENT	192	470	-	192	470	-	192	470	-	192	470	-
Vote 6 - WATER	861	346	-	861	346	-	861	346	103	861	346	-
Vote 7 - ELECTRICITY	878	1,480	-	878	1,480	-	878	1,480	-	878	1,480	90
Vote 8 - ECONOMIC AND SOCIAL DEVELOPMENT	-	188	-	-	188	-	-	188	-	-	188	-
Vote 9 - TECHNICAL AND ROADS	1	618	642	1	618	642	1	618	642	1	618	642
Vote 10 - WASTE WATER MANAGEMENT	178	17	417	178	17	417	178	17	417	178	17	417
Total	6,851	5,740	1,059	6,851	5,740	1,059	6,851	5,740	1,162	7,176	5,889	1,149

Mayor:  Date: 28 June 2021

Vote	Mar 22			Apr 22			May 22			Jun 22		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
		R'000			R'000			R'000			R'000	
Vote 1 - EXECUTIVE COUNCIL	-	605	-	-	605	-	-	605	-	-	2,109	-
Vote 2 - FINANCE AND ADMINISTRATION	4,942	2,165	-	4,942	2,165	-	4,942	2,165	-	3,910	8,214	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES	123	-	-	123	-	-	123	-	-	123	170	-
Vote 4 - SPORT AND RECREATION	1	-	-	1	-	-	1	-	-	1	-	-
Vote 5 - WASTE MANAGEMENT	192	470	-	192	470	-	192	470	-	271	614	-
Vote 6 - WATER	861	346	103	861	346	-	861	346	-	861	483	0
Vote 7 - ELECTRICITY	878	1,480	90	878	1,480	90	878	1,480	90	2,409	4,074	105
Vote 8 - ECONOMIC AND SOCIAL DEVELOPMENT	-	188	-	-	188	-	-	188	-	-	242	-
Vote 9 - TECHNICAL AND ROADS	1	618	642	1	618	642	1	618	642	1,076	2,202	642
Vote 10 - WASTE WATER MANAGEMENT	178	17	417	178	17	417	178	17	417	250	25	417
Total	7,476	5,890	1,252	7,476	5,890	1,149	7,176	5,890	1,149	8,902	18,149	1,164
TOTAL												
				Vote			TOTAL					
							Revenue	Operational Exp.	Capital Exp.			
								R'000				
				Vote 1 - EXECUTIVE COUNCIL			-	8,840	-			
				Vote 2 - FINANCE AND ADMINISTRATION			56,299	31,705	-			
				Vote 3 - COMMUNITY AND SOCIAL SERVICES			615	170	-			
				Vote 4 - SPORT AND RECREATION			8	-	-			
				Vote 5 - WASTE MANAGEMENT			2,386	5,861	-			
				Vote 6 - WATER			10,336	4,663	310			
				Vote 7 - ELECTRICITY			12,064	20,906	465			
				Vote 8 - ECONOMIC AND SOCIAL DEVELOPMENT			-	2,313	-			
				Vote 9 - TECHNICAL AND ROADS			1,084	9,055	7,708			
				Vote 10 - WASTE WATER MANAGEMENT			2,208	217	5,000			
				Total			85,000	83,728	13,483			

Mayor:

Date: 28 June 2021

Source	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	TOTAL
	R'000												
Property rates	982	982	982	982	982	982	982	982	982	982	982	1,382	12,188
Service charges - electricity revenue	843	843	843	843	843	843	843	843	843	843	843	2,361	11,636
Service charges - water revenue	382	382	382	382	382	382	382	382	382	382	382	538	4,743
Service charges - sanitation revenue	158	158	158	158	158	158	158	158	158	158	158	223	1,965
Service charges - refuse revenue	154	154	154	154	154	154	154	154	154	154	154	216	1,908
Rental of facilities and equipment	17	17	17	17	17	17	17	17	17	17	17	23	205
Interest earned - external investments	13	13	13	13	13	13	13	13	13	13	13	19	166
Interest earned - outstanding debtors	375	375	375	375	375	375	375	975	975	975	975	1,230	7,759
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	0	0	0	0	0	0	0	0	0	0	0	0	2
Licences and permits	0	0	0	0	0	0	0	0	0	0	0	0	2
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies	2,507	2,507	2,788	2,788	2,788	2,788	2,788	2,539	2,539	2,539	2,539	603	29,711
Other revenue	162	162	162	162	162	162	162	162	162	162	162	228	2,007
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	5,593	5,593	5,874	5,874	5,874	5,874	5,874	6,225	6,225	6,225	6,225	6,823	72,219

Mayor: 

Date: 28 June 2021